

# Cabinet

**21 October 2013**

Agenda item:

Wards:

**Business Plan Update 2014-2018**

**Lead officer:** Caroline Holland

**Lead member:** Councillor Mark Allison

**Key Decision Reference Number:** This report is written and any decisions taken are within the Budget and Policy Framework Procedure Rules as laid out in Part 4-C of the Constitution.

**Contact officer:** Paul Dale, Interim Assistant Director of Resources

## **Urgent report:**

Reason for urgency: The chairman has approved the submission of this report as a matter of urgency as it provides the latest available information on the Business Plan and Budget 2014/15 and requires consideration of issues relating to the Budget process and Medium Term Financial Strategy 2014-2018. It is important that this consideration is not delayed in order that the Council can work towards a balanced budget at its meeting on 5 March 2014 and set a Council Tax as appropriate for 2014/15.

## **Recommendations:**

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1. That Cabinet notes the latest draft MTFS 2014-18
  2. That Cabinet agrees the draft Capital Programme 2013-2018 for consideration by scrutiny in November.
  3. That Cabinet notes the indicative capital programme for 2018-23
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## **1. PURPOSE OF REPORT AND EXECUTIVE SUMMARY**

- 1.1 This report provides an update to Cabinet on the Business Planning process for 2014-18 and in particular on the progress made so far towards setting a balanced revenue budget for 2014/15 and over the MTFS period as a whole.
- 1.2 The report also sets out proposals for producing an achievable and affordable capital programme for 2014-18.
- 1.3 The details in this report will be considered by the Overview and Scrutiny Panels, Financial Monitoring Task Group, and Commission in October/November and reported back to Cabinet in December 2013.

## 2. DETAILS

### Introduction

2.1 A review of assumptions in the MTFs was undertaken and reported to Cabinet on 16 September 2013. The budget gap over the four year period was as set out in the following table:-

	2014/15 £000	2015/16 £000	2016/17 £000	2017/18 £000
Budget Gap (cumulative)	305	7,144	10,316	17,555

2.2 Cabinet noted the rolled forward MTFs and the use of reserves in order to eliminate the gap of £0.305m in 2014/15. Furthermore, use of reserves of £5.447m in 2015/16 was also noted, which leaves the following budget gap to be met from future savings:-

	2014/15 £000	2015/16 £000	2016/17 £000	2017/18 £000
Budget Gap (cumulative)	0	1,697	10,316	17,555

2.3 Cabinet agreed to the approach to setting a balanced budget over the period of the Medium Term Financial Strategy 2014-18 and agreed to the proposed savings targets for each department, which are based on controllable expenditure, set out in the following table;

	2014/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	Total £000
Community and Housing	0	491	2,492	2,093	5,076
Children, Schools and Families	0	265	1,344	1,129	2,738
Environment and Regeneration	0	645	3,276	2,752	6,673
Corporate Services	0	296	1,507	1,265	3,068
Total Savings	0	1,697	8,619	7,239	17,555
Cumulative	0	1,697	10,316	17,555	

### 2.4 Review of Assumptions

2.4.1 There are a variety of technical issues that will impact on the budget gap in 2014/15 and beyond. The major changes since the report to Cabinet in September relate to:-

#### 2.4.2 Settlement Funding Assessment: RSG and Business Rates

Cabinet on 16 September 2013 were advised of the latest Central Government funding projections following the Spending Review 2013.

Since then, the DCLG have notified local authorities that there was a flaw in their methodology regarding the future treatment of 2013-14 Council Tax Freeze Grant since it did not fulfil the Government's objective of ensuring that the funding is not reduced in cash terms and only goes to those authorities that met the criteria for the Council Tax Freeze Scheme in 2013-14. The change has the following implications for the MTFS:-

<b>RSG/Business Rates and Council Tax Freeze Grant 2013/14</b>	<b>2014/15 £000</b>	<b>2015/16 £000</b>	<b>2016/17 £000</b>	<b>2017/18 £000</b>
Cabinet 16 September 2013	(71,760)	(62,319)	(60,784)	(59,430)
Latest forecast from DCLG	(71,773)	(62,323)	(60,851)	(59,557)
<b>Change</b>	<b>(13)</b>	<b>(4)</b>	<b>(67)</b>	<b>(127)</b>

## 2.5 Capital Programme

- 2.5.1 The revenue implications of funding the capital programme can have major implications for the Council's MTFS. It is important that accurate projections of capital financing costs are available as soon as possible because they can have a significant impact on the budget gap.

The following details are provided in appendices to this report

Appendix 1: Proposed Capital Programme 2013-18

Appendix 2: Indicative Capital Programme 2018-23

For every £1million capital expenditure that is funded by external borrowing there will be revenue debt charges of between £249,000 for assets with a life of 5 years to £69,000 for an asset life of 50 years.

The revenue implications of the proposed programme are:

	2013/14 Budget £000	2013/14 Forecast £000	2014/15 £000	2015/16 £000	2016/17 £000	2017/18 £000
MRP	7,569	7,405	7,652	8,487	9,279	10,333
Net interest	6,309	6,236	6,280	6,350	6,372	6,455
Capital financing costs	13,878	13,641	13,932	14,837	15,651	16,788

## 2.6 Summary

2.6.1 As a result of the changes discussed in this report, the latest position of the MTFs 2014-18 is as follows:-

	2014/15 £000	2015/16 £000	2016/17 £000	2017/18 £000
<b>Departmental Base Budget '13/14</b>	<b>151,915</b>	<b>151,915</b>	<b>151,915</b>	<b>151,915</b>
Inflation (Pay, Prices)	3,037	6,075	9,516	12,957
Auto-enrolment/Nat. ins changes	0	0	1,000	2,000
Full Year Effect – Previous Years Savings	-9,719	-12,167	-15,094	-15,094
Income – Additional Fees & Charges	-669	-1,339	-2,008	-2,676
Growth	1,000	2,000	2,000	2,000
Revenuisation	-672	-1,172	-1,274	-1,274
Taxi card/Concessionary Fares	436	873	1,323	1,773
Education Services Grant	-3,344	-2,675	-2,675	-2,675
NHS t/f of Social Care Funding	-2,123	-2,223	-2,223	-2,223
Other (inc. reduced service grants)	37	387	1,070	1,142
<b>Re-Priced Departmental Budget</b>	<b>139,898</b>	<b>141,674</b>	<b>143,550</b>	<b>147,845</b>
Treasury/Capital financing	13,932	14,837	15,651	16,787
Other Corporate items	4,995	-2,946	-4,452	-4,452
Levies	645	645	645	645
<b>Sub-total: Corporate provisions</b>	<b>19,573</b>	<b>12,536</b>	<b>11,844</b>	<b>12,980</b>
<b>BUDGET REQUIREMENT</b>	<b>159,471</b>	<b>154,210</b>	<b>155,394</b>	<b>160,825</b>
<b>Funded by:</b>				
Revenue Support Grant	-39,334	-28,973	-26,836	-24,860
Business Rates	-32,439	-33,349	-34,016	-34,696
C. Tax Freeze Grant 2014/15	-848	-848	0	0
C. Tax Freeze Grant 2015/16	0	-848	0	0
PFI Grant	-4,797	-4,797	-4,797	-4,797
New Homes Bonus	-2,882	-2,487	-2,000	-2,000
Council Tax inc. WPCC	-75,250	-75,626	-76,004	-76,384
Collection Fund - Council Tax	-3,154	0	0	0
Collection Fund - Business Rates	-600	0	0	0
<b>TOTAL FUNDING</b>	<b>-159,304</b>	<b>-146,928</b>	<b>-143,653</b>	<b>-142,737</b>
<b>GAP (Cumulative)</b>	<b>167</b>	<b>7,282</b>	<b>11,741</b>	<b>18,088</b>
- Use of Reserves	-167	-5,585	0	0
<b>Sub-total</b>	<b>0</b>	<b>1,697</b>	<b>11,741</b>	<b>18,088</b>
- Savings – 2013/14 shortfall	0	-1,697	-3,239	-4,936
- New Savings	0	0	-8,502	-13,152
<b>Gap</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 2.7 **Service Planning**

- 2.7.1 The timetable for service planning will be different this year. Service plans will be presented in the new year.

## 3. **CONSULTATION UNDERTAKEN OR PROPOSED**

- 3.1 There will be extensive consultation as the business plan process develops. This will include the Overview and Scrutiny panels and Commission, the Financial Monitoring Task Group, business ratepayers and all other relevant parties.
- 3.2 The Overview and Scrutiny Commission and Panels will be considering the content of this report at the following meetings and will report to Cabinet in December.

O&SC- Financial Monitoring Task group	29 October 2013
Children and Young People	6 November 2013
Sustainable Communities	12 November 2013
Healthier Communities and Older People	13 November 2013
Overview and Scrutiny Commission	26 November 2013

## 4. **TIMETABLE**

- 4.1 A chart of the budget timetable is attached as Appendix 3.

## 5. **FINANCIAL, RESOURCE AND PROPERTY IMPLICATIONS**

- 5.1 All relevant implications have been addressed in the report.

## 6. **LEGAL AND STATUTORY IMPLICATIONS**

- 6.1 All relevant implications have been addressed in the report.

## 7. **HUMAN RIGHTS, EQUALITIES AND COMMUNITY COHESION IMPLICATIONS**

- 7.1 Not applicable

## 8. **CRIME AND DISORDER IMPLICATIONS**

- 8.1 Not applicable

9. **RISK MANAGEMENT AND HEALTH AND SAFETY IMPLICATIONS**

9.1 Not applicable

**APPENDICES – THE FOLLOWING DOCUMENTS ARE TO BE PUBLISHED WITH THIS REPORT AND FORM PART OF THE REPORT**

**Appendix 1** Proposed Capital Programme 2013-18

**Appendix 2** Indicative Capital Programme 2018-23

**Appendix 3** Budget Timetable

**BACKGROUND PAPERS**

Budget files held in the Corporate Services department.

**REPORT AUTHOR**

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**Proposed Capital Programme 2013-18**

<b>Scheme Descriptions</b>	<b>Updated Budget 13/14</b>	<b>Updated Budget 14/15</b>	<b>Updated Budget 15/16</b>	<b>Updated Budget 16/17</b>	<b>Updated Budget 17/18</b>
Community & Housing	2,883,780	971,000	0	550,000	0
Corporate Services	8,209,750	5,329,000	2,084,000	3,162,000	2,806,000
Children, Schools and Families	20,103,510	21,255,110	8,919,930	22,087,000	21,398,780
Environment & Regeneration	14,357,310	12,730,070	21,143,000	6,723,000	4,599,000
<b>Total</b>	<b>45,554,350</b>	<b>40,285,180</b>	<b>32,146,930</b>	<b>32,522,000</b>	<b>28,803,780</b>

**Proposed Capital Programme 2013-18**

Appendix 1

<b>Community and Housing</b>	<b>Updated Budget 13/14</b>	<b>Updated Budget 14/15</b>	<b>Updated Budget 15/16</b>	<b>Updated Budget 16/17</b>	<b>Updated Budget 17/18</b>
<b>Adult Social Care</b>					
Laptops for Social Care Mngrs	2,100	0	0	0	0
Laptops for Other Staff	80,000	0	0	0	0
CareFirst report Development	14,000	0	0	0	0
Excel Add-Ins	3,000	0	0	0	0
Captive E-Learning CareFirst	9,510	0	0	0	0
Merton Information Portal	118,010	0	0	0	0
Adult Social care Collections	10,000	0	0	0	0
Telehealth	67,520	0	0	0	0
Contingency	0	71,000	0	0	0
Replacement SC System	0	900,000	0	0	0
<b>Total Adult Social Care</b>	<b>304,140</b>	<b>971,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Housing</b>	0	0	0	0	0
Birches Close	291,640	0	0	0	0
8 Wilton Road	271,000	0	0	0	0
Merton Dementia Hub	497,000	0	0	0	0
Western Road *	1,520,000	0	0	0	0
<b>Total Housing</b>	<b>2,579,640</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Libraries</b>	0	0	0	0	0
Relocation of Colliers Wood Library	0	0	0	550,000	0
<b>Total Libraries</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>550,000</b>	<b>0</b>
<b>TOTAL</b>	<b>2,883,780</b>	<b>971,000</b>	<b>0</b>	<b>550,000</b>	<b>0</b>



### Proposed Capital Programme 2013-18

Corporate Services	Updated Budget 13/14	Updated Budget 14/15	Updated Budget 15/16	Updated Budget 16/17	Updated Budget 17/18
<b>Corporate Budgets</b>					
Acquisitions Budget	1,000,000	1,000,000	0	500,000	0
Transformation Budgets	690,000	7,000	500,000	0	0
Capital Bidding Fund	0	1,000,000	1,000,000	0	0
<b>Total Corporate Budgets</b>	<b>1,690,000</b>	<b>2,007,000</b>	<b>1,500,000</b>	<b>500,000</b>	<b>0</b>
<b>Business Improvements</b>					
Replace doc management system	0	740,000	0	0	0
Customer Contact Programme	0	785,000	0	0	0
CTTE DECISION MAKING SYSTEM	2,000	0	0	0	0
<b>Total Business Improvements</b>	<b>2,000</b>	<b>1,525,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Corporate Governance</b>					
<b>Resources</b>					
Capital Reporting Project	0	0	0	0	0
Improving Information Systems	281,700	280,000	0	0	0
<b>Total Resources</b>	<b>281,700</b>	<b>280,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Information Technology</b>					
Connect to N3 Netwrk NHS Spine	71,760	0	0	0	0
Disaster recovery	137,230	0	0	0	0
Planned Replacement Programme	1,422,030	182,000	299,000	1,412,000	1,686,000
ITSD Enhancements	155,000	35,000	85,000	250,000	120,000
IT Strategy - unallocated	41,500	0	0	0	0
Legal Case Management	226,100	0	0	0	0
<b>Total Information Technology</b>	<b>2,053,620</b>	<b>217,000</b>	<b>384,000</b>	<b>1,662,000</b>	<b>1,806,000</b>
<b>Facilities Management</b>					
Civic Centre refurbishment	110,000	100,000	0	0	0
Gifford House Refurbishment	155,250	0	0	0	0
Energy Utility Invest to Save	100,000	100,000	0	150,000	150,000
Invest to Save schemes-General	500,300	100,000	0	150,000	150,000
Water Safety Works	0	0	0	150,000	150,000
Asbestos Safety Works	0	0	0	250,000	250,000
Pollards Hill RG- Access Works	40,000	0	0	0	0
Capital Works - Facilities	231,720	200,000	200,000	300,000	300,000
Civic Centre Passenger Lifts	0	650,000	0	0	0
Gifford House DDA Works	46,840	0	0	0	0
Security Improvements	340	0	0	0	0
Civic Centre Windows	2,997,960	150,000	0	0	0
<b>Total Facilities Management</b>	<b>4,182,410</b>	<b>1,300,000</b>	<b>200,000</b>	<b>1,000,000</b>	<b>1,000,000</b>
<b>TOTAL</b>	<b>8,209,750</b>	<b>5,329,000</b>	<b>2,084,000</b>	<b>3,162,000</b>	<b>2,806,000</b>

### Proposed Capital Programme 2013-18

Children, Schools and Families	Updated Budget 13/14	Updated Budget 14/15	Updated Budget 15/16	Updated Budget 16/17	Updated Budget 17/18
<b>Primary School Expansions</b>					
All Saints/ South Wim YCC exp	169,940	0	0	0	0
Aragon expansion	129,140	0	0	0	0
Benedict expansion	36,670	0	0	0	0
Cranmer expansion	2,955,540	919,420	492,050	0	0
Cricket Grn Exp-Chapel Orchard	39,650	0	0	0	0
Dundonald expansion	200,130	1,728,000	2,740,410	1,117,000	0
Gorringe Park expansion	967,410	150,000	0	0	0
Hillcross School Expansion	2,542,030	1,700,000	250,000	0	0
Hollymount Permanent Expansion	72,340	0	0	0	0
Holy Trinity Expansion	242,490	0	0	0	0
Joseph Hood Permanent Expansn	321,400	0	0	0	0
Liberty expansion	52,540	0	0	0	0
Merton Abbey	1,501,130	2,703,390	200,000	0	0
Pelham School Expansion	1,184,850	3,849,000	226,000	0	0
Poplar Permanent Expansion	1,063,190	3,083,760	953,170	0	0
St Mary's expansion	1,453,370	1,564,840	100,000	0	0
Singlegate expansion	1,670,760	2,750,000	100,000	0	0
William Morris PCP	32,740	0	0	0	0
Wimbledon Chase DCSF grant	78,220	0	0	0	0
Wimbledon Park expansion	2,463,490	170,000	0	0	0
22 FE School Expansion	0	0	95,000	2,575,000	2,075,000
23 FE School Expansion	0	0	0	100,000	555,000
24 FE School Expansion	0	0	0	100,000	1,625,000
25 FE School Expansion	0	0	0	100,000	1,625,000
26 FE School Expansion	0	0	0	0	618,780
27 FE School Expansion	0	0	0	0	300,000
28 FE School Expansion	0	0	0	0	300,000
29 FE School Expansion	0	0	0	0	0
<b>Total Primary School Expansions</b>	<b>17,177,030</b>	<b>18,618,410</b>	<b>5,156,630</b>	<b>3,992,000</b>	<b>7,098,780</b>

### Proposed Capital Programme 2013-18

Children, Schools and Families	Updated Budget 13/14	Updated Budget 14/15	Updated Budget 15/16	Updated Budget 16/17	Updated Budget 17/18
<b>Secondary School expansion</b>					
Scheme 1 Phased extra 4FE	0	50,000	150,000	2,800,000	0
Scheme 2 Phased extra 4FE	0	50,000	150,000	2,800,000	0
Scheme 3 Phased extra 4FE	0	50,000	150,000	2,800,000	0
Scheme 4 - New school phased 6-8FE	0	100,000	1,000,000	4,000,000	7,000,000
Scheme 5 Phased extra 2FE	0	0	0	95,000	1,500,000
Scheme 6 Phased extra 2FE	0	25,000	25,000	1,900,000	3,000,000
Scheme 7 - extra 1FE	0			50,000	1,100,000
Scheme 8 - extra 1 FE	0			50,000	1,100,000
Scheme 9 Phased extra 2FE	0	0	0	0	0
<b>Total Secondary School expansion</b>	<b>0</b>	<b>275,000</b>	<b>1,475,000</b>	<b>14,495,000</b>	<b>13,700,000</b>
<b>Other</b>					
Garden PCP	289,320	0	0	0	0
SSPeter & Paul PCP	20,000	0	0	0	0
Devolved Formula Capital	466,310	0	0	0	0
Schools Access Initiative Inc	34,750	0	0	0	0
St Ann's Primary Phase	339,430	0	0	0	0
Breaks-disabled children grant	89,540	0	0	0	0
Total Schs Cap Maint & Accessibility	417,990	500,000	600,000	600,000	600,000
Liberty Primary School	3,910	0	0	0	0
Primary school autism unit	50,000	661,700	238,300	0	0
Perseid	0	800,000	500,000	0	0
Secondary School Autism Unit	0	350,000	850,000	0	0
Cricket Green	0	50,000	100,000	3,000,000	0
Youth&Comm centres reprovion	139,010	0	0	0	0
Total Raynes Park Sports Pavilion	103,420	0	0	0	0
Ursuline School Loan	600,000	0	0	0	0
Schools Equipment Loans	372,800	0	0	0	0
<b>Total Other</b>	<b>2,926,480</b>	<b>2,361,700</b>	<b>2,288,300</b>	<b>3,600,000</b>	<b>600,000</b>
<b>Total</b>	<b>20,103,510</b>	<b>21,255,110</b>	<b>8,919,930</b>	<b>22,087,000</b>	<b>21,398,780</b>

## Proposed Capital Programme 2013-18

Appendix 1

Environment and Regeneration	13/14	14/15	15/16	16/17	17/18
<b>Footways Planned Works</b>					
Repairs to Footways	850,000	1,000,000	1,000,000	1,000,000	1,000,000
B569a&b Belgrave Walk fencing	36,090	0	0	0	0
<b>Total Footways Planned Works</b>	<b>886,090</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>
<b>Greenspaces</b>					
Beach Volleyball Courts	2,310	0	0	0	0
Play Space Pollards Hill	50,000	0	0	0	0
Parks Investment	242,650	250,000	250,000	425,000	250,000
Raynes Park Cricket Slips	21,350	0	0	0	0
Sherwood Rec - Play Area	25,000	0	0	0	0
King George Rec Play Area	30,000	0	0	0	0
Lewis Road Rec Alt Play Facility	40,000	0	0	0	0
Tamworth Rec Interactive Water Play	80,000	0	0	0	0
Edenvale Open Space Goal Mouth Surfacing	10,000	0	0	0	0
Sir Joseph Hood Crazy Golf	30,000	0	0	0	0
Wimbledon Park Crazy Golf	30,000	0	0	0	0
All Saints Play Area	25,000	0	0	0	0
Nelson Gardens Community Space	25,000	0	0	0	0
Mostyn Gardens Outdoor Gym	30,000	0	0	0	0
WallRep ChrchLn& JohnInnes Pks	4,040	0	0	0	0
B487 Landscape Ravensbury Park	13,410	0	0	0	0
B649 Rvaensbury - Railings and Path	35,000	0	0	0	0
B619 Ravensbury Park entrance	5,000	0	0	0	0
S106 South Park Gardens B346	34,870	0	0	0	0
B488 Landscape Dundonald Rec G	22,000	0	0	0	0
B617a-c Wimbledon Park upgrade	15,030	0	0	0	0
B486 Lndscp Ctnhm Pk Hlnd Gdns	0	0	0	0	0
Repairs to Water Wheel (B531)	2,490	0	0	0	0
B595 Colliers Wd Rec-play area	10,000	0	0	0	0
Rowan Rd Rec (B525)	6,000	0	0	0	0
Joseph Hood Playground (B524)	8,500	0	0	0	0
B621 Joseph Hood Rec	3,000	0	0	0	0
B627a&b Cottnhm Prk-play area	2,960	0	0	0	0
B521 - Morden Park	29,780	0	0	0	0
B596a&b,B625a-c Crckt Grn Area	21,000	0	0	0	0
B626a-c Cottnhm Prk&Hollnd Gdn	28,000	0	0	0	0
Merton & Sutton Cemetery Board	0	0	0	0	0
B651 South Park Gardens Pavil	17,000	0	0	0	0
B647 John Innes Park Improvmnt	2,000	0	0	0	0
B650 Rowan Road Park Improvmnt	3,060	0	0	0	0
Marathon Trust BMX Track	0	0	0	0	0
<b>Total Greenspaces</b>	<b>904,450</b>	<b>250,000</b>	<b>250,000</b>	<b>425,000</b>	<b>250,000</b>

## Proposed Capital Programme 2013-18

Appendix 1

<b>Environment and Regeneration</b>	<b>13/14</b>	<b>14/15</b>	<b>15/16</b>	<b>16/17</b>	<b>17/18</b>
<b>Highways General Planned Works</b>					
Surface Water Drainage	62,000	62,000	62,000	69,000	69,000
Highways bridges & structures	260,000	370,000	260,000	0	260,000
Maintain AntiSkid and Coloured	90,000	90,000	90,000	90,000	90,000
B340MOSS rpt (land Rutlish Rd)	0	0	0	0	0
B497/8 Lombard Rd Improvements	24,100	0	0	0	0
River Wandle Footbridge	35,520	0	0	0	0
B453 Haydons Road	0	0	0	0	0
New Traffic Schemes	168,150	0	0	0	0
B638d/e Sustainable Transport	5,500	0	0	0	0
B646a Lombard Industrial Estat	23,970	0	0	0	0
B646b 7 Abbey Road	4,500	0	0	0	0
B639a Fair Green	0	42,600	0	0	0
B642 Streatham Rd	10,800	0	0	0	0
<b>Total Highways General Planned Works</b>	<b>684,540</b>	<b>564,600</b>	<b>412,000</b>	<b>159,000</b>	<b>419,000</b>
<b>Highways Planned Road Works</b>					
Borough Roads Maintenance	1,400,000	1,500,000	1,500,000	1,600,000	1,500,000
Homezones	450,000	0	0	0	0
<b>Total Highways Planned Road Works</b>	<b>1,850,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,600,000</b>	<b>1,500,000</b>
<b>Leisure Centres</b>					
Leisure Centre Plant & Machine	300,000	300,000	300,000	300,000	300,000
Morden Park Pool and LC Invest	0	1,000,000	10,000,000	0	0
<b>Total Leisure Centres</b>	<b>300,000</b>	<b>1,300,000</b>	<b>10,300,000</b>	<b>300,000</b>	<b>300,000</b>
<b>Other E&amp;R</b>					
Vestry Hall	30,000	0	0	0	0
Wimbledon Library Flat	95,000	0	0	0	0
Big Lottery Play Areas	27,160	0	0	0	0
Mobile Working Initiative	25,000	0	0	0	0
B502/3 Going for Gold Actn Pln	20,000	0	0	0	0
WCA investment	866,670	0	0	0	0
Wimbledon Park Community Assn	150,000	0	0	0	0
Garth Rd Workshop	128,720	0	0	0	0
Garage for Mayors Car	6,000	0	0	0	0
<b>Total Other</b>	<b>1,348,550</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>On and Off Street Parking</b>					
Review & extension of CPZ W6	15,000	0	0	0	0
Improved parking- shop parades	100,000	0	0	0	0
<b>Total On and Off Street Parking</b>	<b>115,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Proposed Capital Programme 2013-18

<b>Environment and Regeneration</b>	<b>Updated Budget 13/14</b>	<b>Updated Budget 14/15</b>	<b>Updated Budget 15/16</b>	<b>Updated Budget 16/17</b>	<b>Updated Budget 17/18</b>
<b>Regeneration Partnerships</b>					
Industrial Estate Investment	0	250,000	500,000	0	0
Colliers Wd- Regeneration Fund	1,563,000	0	0	0	0
Mitcham - Outer London Fund	315,180	0	0	0	0
Mitcham Major schemes	0	300,000	0	0	0
Restoration of South Park Gdns	129,890	0	0	0	0
Sect106 Bottleneck Skills Grnt	14,070	0	0	0	0
S106 Wim broadwy CA	6,480	0	0	0	0
B611 - Comm Facilities in WTC	30,000	0	0	0	0
Town Centre Investment	50,000	750,000	878,000	1,037,000	0
Mitcham Town Centre Improvements	420,000	0	0	0	0
Colliers Wood Town Centre Improvements	90,000	0	0	0	0
B550 Mitcham means Business	38,900	0	0	0	0
<b>Total Regeneration Partnerships</b>	<b>2,657,520</b>	<b>1,300,000</b>	<b>1,378,000</b>	<b>1,037,000</b>	<b>0</b>
<b>Plans and Projects</b>					
Low Carbon Zone	2,560	0	0	0	0
Climate Change Initiatives	71,530	70,000	0	0	0
<b>Total Plans and Projects</b>	<b>74,090</b>	<b>70,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Street Lighting</b>					
Street Lighting Replacement Pr	534,580	410,000	200,000	462,000	290,000
<b>Total Street Lighting</b>	<b>534,580</b>	<b>410,000</b>	<b>200,000</b>	<b>462,000</b>	<b>290,000</b>
<b>Street Scene</b>					
Improve markings & road signs	112,290	0	0	0	0
Street scene enhancements	125,000	250,000	250,000	0	0
B591b Shop Front Improvement	42,160	0	0	0	0
Street Tree Programme	65,000	65,000	25,000	100,000	0
Raynes Park Street Scene	2,000	0	0	0	0
<b>Total Street Scene</b>	<b>346,450</b>	<b>315,000</b>	<b>275,000</b>	<b>100,000</b>	<b>0</b>

### Proposed Capital Programme 2013-18

Environment and Regeneration	13/14	14/15	15/16	16/17	17/18
<b>Transport for London</b>					
Elec Vehic/Scooter Infrastruct	10,000	0	0	0	0
Strategic corridor Mitcham	260,000	0	0	0	0
Kingston/Hartfield Rd StratCor	260,000	0	0	0	0
Accesibility Programme	160,000	0	0	0	0
Cycle access/parking	250,000	0	0	0	0
Morden Town Centre	65,000	0	0	0	0
Victoria Rd Bus Access Impr	170,000	0	0	0	0
Casualty Reduction & Schools	200,000	0	0	0	0
School & Road Safety Campaigns	170,000	0	0	0	0
Bikeability cycle training Pro	80,000	0	0	0	0
Mobility Scooter Training	10,000	0	0	0	0
Unallocated	0	1,839,000	1,839,000	0	0
TFL Slippage - Corridors&Neigh	224,780	0	0	0	0
TFL Projected Slippage	33,590	0	0	0	0
Biking Borough Project	45,000	0	0	0	0
Biking Borough Programme	22,000	0	0	0	0
Borough Support - Training	6,040	0	0	0	0
Car Clubs Expansion	10,000	0	0	0	0
Car Clubs	10,000	0	0	0	0
Cycle Improvements	100,000	0	0	0	0
Developing the Tram	14,000	0	0	0	0
Willow Lane Industrial Estate	15,000	0	0	0	0
Motorcycles in Bus Lanes	25,000	0	0	0	0
Merton HS Victory to Norman	150,000	0	0	0	0
Central Rd Farm to Green	299,000	0	0	0	0
London Rd Mitcham to Pitcairn	124,000	0	0	0	0
Willow Lane Bridge	15,000	0	0	0	0
Wim TC Accessibility & Streets	30,000	0	0	0	0
<b>Total Transport for London</b>	<b>2,758,410</b>	<b>1,839,000</b>	<b>1,839,000</b>	<b>0</b>	<b>0</b>
<b>Traffic and Parking Management</b>					
B584 Eastfield Area 20mph zone	6,340	0	0	0	0
Minor traffic/danger reduction	0	120,000	120,000	0	0
Traffic surveys & Safety Measu	0	15,000	15,000	0	0
Wimbledon Area Traffic Study	121,000	0	0	0	0
High Path Area(Option 1 + 3)	6,000	0	0	0	0
Parkway Area (20 mph scheme)	2,940	0	0	0	0
Pelham Road Area 20mph scheme	1,010	0	0	0	0
Traffic Schemes	0	0	0	306,000	0
<b>Total Traffic and Parking Management</b>	<b>137,290</b>	<b>135,000</b>	<b>135,000</b>	<b>306,000</b>	<b>0</b>

### Proposed Capital Programme 2013-18

<b>Environment and Regeneration</b>	<b>Updated Budget 13/14</b>	<b>Updated Budget 14/15</b>	<b>Updated Budget 15/16</b>	<b>Updated Budget 16/17</b>	<b>Updated Budget 17/18</b>
<b>Transport and Plant</b>					
Replacement of Fleet Vehicles	300,000	500,000	500,000	500,000	500,000
Network Rail	9,400	0	0	0	0
Shared Space	20,000	0	0	0	0
B574 Town Centre Transport Imp	3,330	0	0	0	0
B544 Wimbledon Station Access	14,980	0	0	0	0
B609 Wim Town Centre trans imp	5,000	0	0	0	0
B610 Wim Town Centre trans imp	42,490	0	0	0	0
Transportation Enhancements	0	2,500,000	2,500,000	0	0
<b>Total Transport and Plant</b>	<b>395,200</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>500,000</b>	<b>500,000</b>
<b>Safer Merton - CCTV &amp; ASB</b>					
CCTV (match funding)	0	170,000	0	0	0
CCTV - Raynes Park	0	2,310	0	0	0
Relocation of cameras 50 & 52	0	8,150	0	0	0
B495a/b/c CCTV Upgrade	0	3,000	0	0	0
Works for Merton Priory Homes	0	9,010	0	0	0
<b>Total Safer Merton - CCTV &amp; ASB</b>	<b>0</b>	<b>192,470</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Environmental Health</b>					
Disabled Facilities Grant DCLG	444,000	444,000	444,000	444,000	0
Disabled Facilities Grant LBM	552,810	280,000	280,000	280,000	280,000
Small Repairs Grant	80,000	40,000	40,000	60,000	60,000
<b>Total Environmental Health</b>	<b>1,076,810</b>	<b>764,000</b>	<b>764,000</b>	<b>784,000</b>	<b>340,000</b>
<b>Waste Operations</b>					
Alley Gating Scheme - Fly Tip	50,000	50,000	50,000	50,000	0
Re-use/recycling Site Maintena	40,000	40,000	40,000	0	0
Waste Phase B - Replace RCVs	157,330	0	0	0	0
Kitchen Waste WRAP	15,000	0	0	0	0
Kitchen waste container replce	26,000	0	0	0	0
<b>Total Waste Operations</b>	<b>288,330</b>	<b>90,000</b>	<b>90,000</b>	<b>50,000</b>	<b>0</b>
<b>TOTAL</b>	<b>14,357,310</b>	<b>12,730,070</b>	<b>21,143,000</b>	<b>6,623,000</b>	<b>4,599,000</b>



### Indicative Capital Programme 2018-23

Scheme Descriptions	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23
Community & Housing	0	0	0	0	0
Corporate Services	1,785,000	1,500,000	1,760,000	1,645,000	1,645,000
Childrens, Schools and Families	27,578,480	6,250,000	6,600,000	4,758,000	3,920,430
Environment & Regeneration	5,324,000	5,050,000	4,515,000	4,515,000	4,515,000
<b>Total</b>	<b>34,687,480</b>	<b>12,800,000</b>	<b>12,875,000</b>	<b>10,918,000</b>	<b>10,080,430</b>

### Indicative Capital Programme 2018-23

Corporate Services	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23
Corporate Budgets					
<b>Total Corporate Budgets</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Business Improvements					
<b>Total Business Improvements</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Corporate Governance					
<b>Total Corporate Governance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Resources					
<b>Total Resources</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Information Technology					
Planned Replacement Programme	560,000	575,000	860,000	770,000	770,000
ITSD Enhancements	275,000	0	0	0	0
<b>Total Information Technology</b>	<b>835,000</b>	<b>575,000</b>	<b>860,000</b>	<b>770,000</b>	<b>770,000</b>
Facilities Management					
Energy Utility Invest to Save	150,000	150,000	150,000	150,000	150,000
Invest to Save schemes-General	150,000	150,000	150,000	150,000	150,000
Water Safety Works	100,000	75,000	50,000	25,000	25,000
Asbestos Safety Works	250,000	250,000	250,000	250,000	250,000
Capital Works - Facilities	300,000	300,000	300,000	300,000	300,000
<b>Total Facilities Management</b>	<b>950,000</b>	<b>925,000</b>	<b>900,000</b>	<b>875,000</b>	<b>875,000</b>
<b>TOTAL</b>	<b>1,785,000</b>	<b>1,500,000</b>	<b>1,760,000</b>	<b>1,645,000</b>	<b>1,645,000</b>

### Indicative Capital Programme 2018-23

<b>Children, Schools and Families</b>	<b>Updated Budget 18/19</b>	<b>Updated Budget 19/20</b>	<b>Updated Budget 20/21</b>	<b>Updated Budget 21/22</b>	<b>Updated Budget 22/23</b>
<b>Secondary School expansion</b>					
Scheme 1 Phased extra 4FE	3,677,560	0	0	0	0
Scheme 2 Phased extra 4FE	2,270,120	0	0	0	0
Scheme 3 Phased extra 4FE	1,849,610	0	0	0	0
Scheme 4 - New school phased 6-8FE	2,000,000	0	6,000,000	4,008,000	0
Scheme 5 Phased extra 2FE	4,478,950	0	0	0	0
Scheme 6 Phased extra 2FE	1,527,640	0	0	0	0
Scheme 7 - extra 1FE	2,639,629	0	0	0	0
Scheme 8 - extra 1 FE	1,909,973	0	0	0	0
Scheme 9 Phased extra 2FE	0	0	0	150,000	3,320,430
<b>Total Secondary School expansion</b>	<b>20,353,482</b>	<b>0</b>	<b>6,000,000</b>	<b>4,158,000</b>	<b>3,320,430</b>
<b>Other</b>					
Total Schs Cap Maint & Accessibility	600,000	600,000	600,000	600,000	600,000
Perseid	850,000	850,000	0	0	0
<b>Total Other</b>	<b>1,450,000</b>	<b>1,450,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>
<b>Total</b>	<b>27,578,482</b>	<b>6,250,000</b>	<b>6,600,000</b>	<b>4,758,000</b>	<b>3,920,430</b>

### Indicative Capital Programme 2018-23

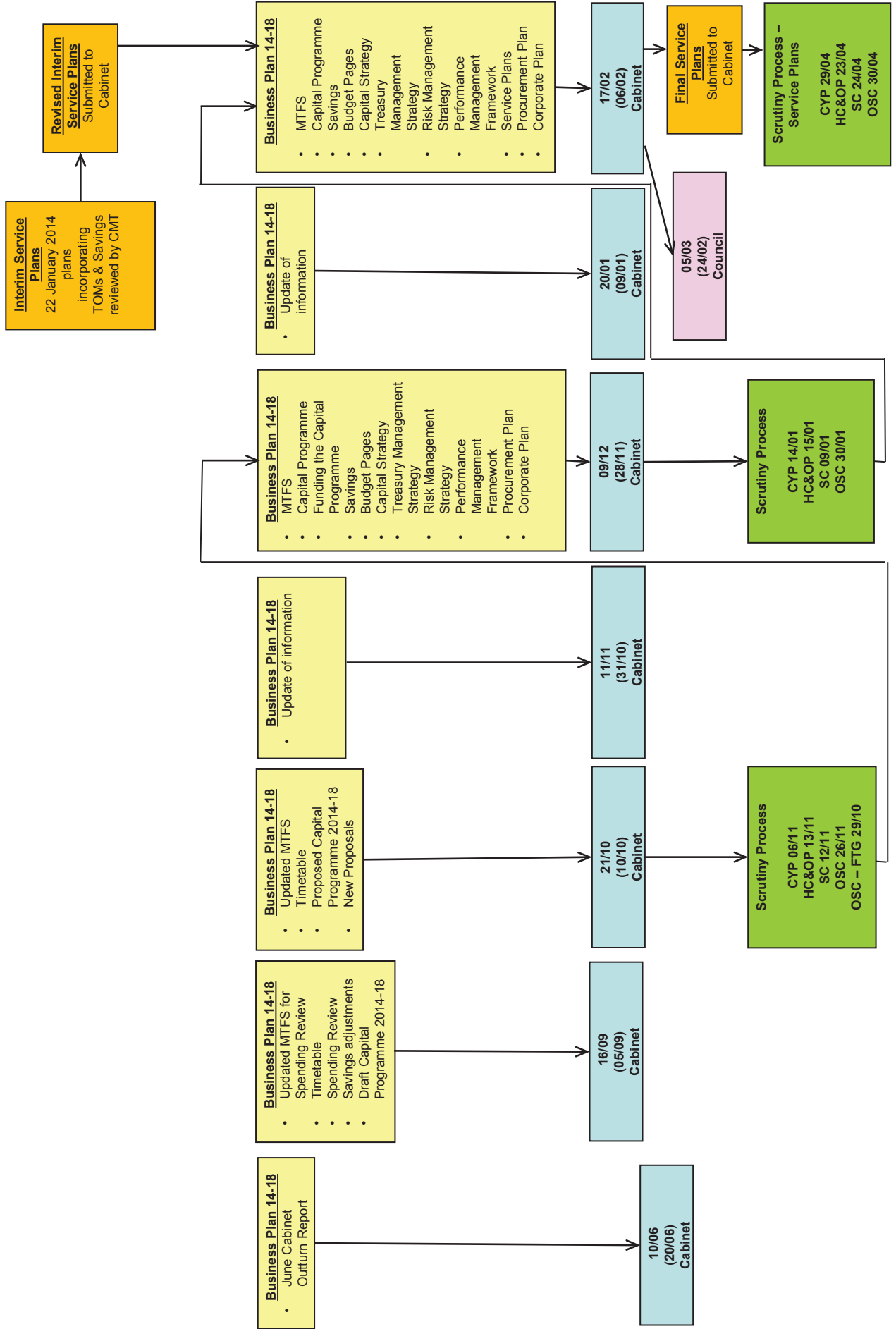
<b>Environment and Regeneration</b>	<b>Updated Budget 18/19</b>	<b>Updated Budget 19/20</b>	<b>Updated Budget 20/21</b>	<b>Updated Budget 21/22</b>	<b>Updated Budget 22/23</b>
<b>Footways Planned Works</b>					
Repairs to Footways	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
<b>Total Footways Planned Works</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>
<b>Greenspaces</b>					
Parks Investment	350,000	350,000	350,000	350,000	350,000
<b>Total Greenspaces</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>
<b>Highways General Planned Works</b>					
Surface Water Drainage	69,000	69,000	69,000	69,000	69,000
Highways bridges & structures	260,000	260,000	260,000	260,000	260,000
Maintain AntiSkid and Coloured	90,000	90,000	90,000	90,000	90,000
<b>Total Highways General Planned Works</b>	<b>419,000</b>	<b>419,000</b>	<b>419,000</b>	<b>419,000</b>	<b>419,000</b>
<b>Highways Planned Road Works</b>					
Borough Roads Maintenance	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000
<b>Total Highways Planned Road Works</b>	<b>1,600,000</b>	<b>1,600,000</b>	<b>1,600,000</b>	<b>1,600,000</b>	<b>1,600,000</b>
<b>Leisure Centres</b>					
Leisure Centre Plant & Machine	300,000	0	0	0	0
<b>Total Leisure Centres</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other E&amp;R</b>					
<b>Total Other</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>On and Off Street Parking</b>					
<b>Total On and Off Street Parking</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Regeneration Partnerships</b>					
<b>Total Regeneration Partnerships</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Plans and Projects</b>					
<b>Total Plans and Projects</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Street Lighting</b>					
Street Lighting Replacement Pr	509,000	535,000	0	0	0
<b>Total Street Lighting</b>	<b>509,000</b>	<b>535,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Street Scene</b>					
<b>Total Street Scene</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transport for London</b>					
<b>Total Transport for London</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Indicative Capital Programme 2018-23

<b>Environment and Regeneration</b>	<b>Updated Budget 18/19</b>	<b>Updated Budget 19/20</b>	<b>Updated Budget 20/21</b>	<b>Updated Budget 21/22</b>	<b>Updated Budget 22/23</b>
<b>Traffic and Parking Management</b>					
Traffic Schemes	306,000	306,000	306,000	306,000	306,000
<b>Total Traffic and Parking Management</b>	<b>306,000</b>	<b>306,000</b>	<b>306,000</b>	<b>306,000</b>	<b>306,000</b>
<b>Transport and Plant</b>					
Replacement of Fleet Vehicles	500,000	500,000	500,000	500,000	500,000
<b>Total Transport and Plant</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>
<b>Safer Merton - CCTV &amp; ASB</b>					
<b>Total Safer Merton - CCTV &amp; ASB</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Environmental Health</b>					
Disabled Facilities Grant LBM	280,000	280,000	280,000	280,000	280,000
Small Repairs Grant	60,000	60,000	60,000	60,000	60,000
<b>Total Environmental Health</b>	<b>340,000</b>	<b>340,000</b>	<b>340,000</b>	<b>340,000</b>	<b>340,000</b>
<b>Waste Operations</b>					
<b>Total Waste Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL</b>	<b>5,324,000</b>	<b>5,050,000</b>	<b>4,515,000</b>	<b>4,515,000</b>	<b>4,515,000</b>

# Business Planning Timetable - Business Plan 2014-18

Appendix 3



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